av.gartner.com/go/CIOS19?
dlEXOwEj8ImgGI48kh8Jjzp7BVdrdLfaF30iwcLIblQi-
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'BzHcbvYbU53MOSwhJw_5Vrro9i2_V-0YJhXt-9h-yLYzxRDyfN3ouu9hIQ3Q4k1XF51XPL3HyZHUWQ)

All 2025 Conference Sessions

Gartner CIO Leadership Forum dives deep into key topics for CIOs around IT, leadership and more to help you address your organization's mission-critical challenges.

2025 Conference Theme

Outcome-Driven Leadership

This era of complex and multifaceted challenges presents CIOs the opportunity to level up their leadership from multiple angles.

Gartner CIO Leadership Forum 2025 supports leaders with the insights and connections to lead, partner and grow into their next era of **Outcome-Driven Leadership.** Explore our conference sessions below, all developed with this theme in mind.

Find Conference Sessions

There are hundreds of sessions happening each day. Filter to see sessions that align with your role and interests. Once registered, craft your agenda and book priority sessions — all through the conference navigator app.

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Showing 52 Sessions

📅 Sunday, 23 February, 2025

🕐 06:00 PM - 07:30 PM MST

Welcome Reception

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3698134-Welcome-Reception)
More details to come!

📅 Monday, 24 February, 2025

🕐 09:30 AM - 10:15 AM MST

Gartner Opening Keynote

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3722971-Gartner-Opening-Keynote)

Hear Gartner's unique "big picture" insights that will shape how you think about your most critical priorities, as well as spark strategic discussions with your peers throughout the conference ... Show More

🕐 10:45 AM - 11:15 AM MST

Drive Cybersecurity With an Outcome-Driven Approach That Supports Enterprise Growth

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3692864-Drive-Cybersecurity-With-an-Outcome-Driven-Approach-That-Supports-Enterprise-Growth)
Paul Proctor, Distinguished VP Analyst, Gartner

An outcome-driven approach to cybersecurity resets how CIOs measure, report, and invest in security. It assists the CIO whether security reports to you or is a peer. Outcome-driven metrics aligned ... Show More

🕐 10:45 AM - 11:15 AM MST

How to Measure and Maximize the Business Value of IT

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3694398-How-to-Measure-and-Maximize-the-Business-Value-of-IT)
Brandon Germer, Sr Director Analyst, Gartner

Measuring the value of products for external customers is straightforward. However, with most of IT's products being for internal customers, CIOs must connect consumption of IT's products to ... Show More

🕐 10:45 AM - 11:15 AM MST

CIOs: Remaster Your Brand to Thrive During Transitions

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3693005-CIOs-Remaster-Your-Brand-to-Thrive-During-Transitions)
Graham Waller, Distinguished VP Analyst, Gartner

CIOs who don't proactively manage their personal brand will be defined by others, and they may not like the result. CIOs should regularly update their brand to maximize relevance and

thrive during ... Show More

🕐 10:45 AM - 12:15 PM MST

Workshop: Communicating the Strategic Value of Technology

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3702799-
Workshop-Communicating-the-Strategic-Value-of-Technology)
Value stories clearly link and demonstrate technology's impact on strategic outcomes. During
this interactive workshop, you will learn how to demonstrate to stakeholders the business value
of ... Show More

🕐 10:45 AM - 12:15 PM MST

Workshop: New to Role CIO: A Structured Approach to Accelerate Your Speed to Value

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3702751-
Workshop-New-to-Role-CIO-A-Structured-Approach-to-Accelerate-Your-Speed-to-Value)
New to role CIOs must balance near-term performance objectives while building for the future.
Whether you are a first time CIO, new to the company/industry or a seasoned high performer,
this ... Show More

🕐 10:45 AM - 12:15 PM MST

Workshop: AI Failures, Risks and Threats and What to Do About Them

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3702802-
Workshop-AI-Failures-Risks-and-Threats-and-What-to-Do-About-Them)
This interactive workshop will explore the ways AI can fail or mislead in today's complex digital
environment such as deepfakes, hallucinations, bias, IP issues and privacy and ethics issues. ...
Show More

🕐 10:45 AM - 11:15 AM MST

How AI is Changing Human Behavior and What to Do About It

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3692856-How-AI-
is-Changing-Human-Behavior-and-What-to-Do-About-It)
Mary Mesaglio, Distinguished VP Analyst, Gartner

Organizations with AI ambitions are responsible for business, technological and behavioral
outcomes. Of these, the third one is the least understood. This is a problem because human
and machine ... Show More

🕐 11:30 AM - 12:00 PM MST

Top 4 Actions CIOs Can Take to Transform Their IT Operating Model

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3693014-Top-4-
Actions-CIOs-Can-Take-to-Transform-Their-IT-Operating-Model)
Donna Scott, Distinguished VP Analyst, Gartner

Operating model transformations increase value derived from IT, including revenue,
profitability and increased speed/time to value. However, attaining these benefits is not an
overnight endeavor. ... Show More

🕐 11:30 AM - 12:00 PM MST

Co-Leadership Best Practices to Maximize Technology Outcomes

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3692964-Co-
Leadership-Best-Practices-to-Maximize-Technology-Outcomes)
Shanna Grafeld, Sr Principal Analyst, Gartner

With today's distributed technology delivery environment, a new leadership approach is
necessary. Organizations need their senior technology leaders to not only deliver outcomes for
the enterprise ... Show More

🕐 11:30 AM - 12:00 PM MST

The New CIO's Toolkit: Leveraging Gartner's New-to-Role Insights for First Year Success

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3692906-The-New-CIOs-Toolkit-Leveraging-Gartners-New-to-Role-Insights-for-First-Year-Success)
Kevin Smith, Sr Director Analyst, Gartner

First-time CIOs need to understand the remit of their new role and how it is vastly different from roles they have had in the past. By leveraging Gartner tools and new research specific to new-to-role ... Show More

🕐 11:30 AM - 12:00 PM MST

The GenAI Budget Paradox: Invest in GenAI, but Cut the IT Budget

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3696791-The-GenAI-Budget-Paradox-Invest-in-GenAI-but-Cut-the-IT-Budget)
Nate Suda, Sr Director Analyst, Gartner

While 87% of CEOs say that the benefits of GenAI outweigh the risks and they want investment in this game-changing technology, 64% of organizations are facing cost cuts, among which many have ... Show More

🕐 12:15 PM - 12:45 PM MST

Solution Provider Sessions

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3698301-Solution-Provider-Sessions)
More detail to come

🕐 02:15 PM - 03:45 PM MST

Workshop: Communicating the Strategic Value of Technology (Repeat)

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3702789-
Workshop-Communicating-the-Strategic-Value-of-Technology-Repeat)
Value stories clearly link and demonstrate technology's impact on strategic outcomes. During
this interactive workshop, you will learn how to demonstrate the business value of technology
to the ... Show More

🕐 02:15 PM - 03:45 PM MST

Workshop: New to Role CIO: A Structured Approach to Accelerate Your Speed to Value (Repeat)

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3702741-
Workshop-New-to-Role-CIO-A-Structured-Approach-to-Accelerate-Your-Speed-to-Value-
Repeat)
New to role CIOs must balance near-term performance objectives while building for the future.
Whether you are a first time CIO, new to the company/industry or a seasoned high performer,
this ... Show More

🕐 02:15 PM - 02:45 PM MST

Leadership Strategies for Extracting Business Value From Technical Debt Management

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3693092-
Leadership-Strategies-for-Extracting-Business-Value-From-Technical-Debt-Management)
Annie Hodgkins, Director Analyst, Gartner

While technical debt can impede agility and business outcome delivery, teams often have
strong incentives and face pressure to prioritize new development over remediation. This
session will demonstrate ... Show More

🕐 02:15 PM - 02:45 PM MST

5 Ways to Innovate With Scarce Resources

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3692858-5-Ways-
to-Innovate-With-Scarce-Resources)
Tsuneo Fujiwara, Distinguished VP Analyst, Gartner

AI is capturing a lot of the innovation budgets and management attention. But creative
innovation teams can leverage five other approaches to make progress even in scarce
situations and tight ... Show More

🕐 02:15 PM - 02:45 PM MST

CIOs: Apply Social Intelligence to Thrive in High-stakes Moments

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3693103-CIOs-
Apply-Social-Intelligence-to-Thrive-in-High-stakes-Moments)
Deonn Griffin, VP, Team Manager, Gartner

As an executive leader, CIOs must master their skills of influence to lead their top leaders and
their peer executives more effectively, and deliver better outcomes. Join this session to learn ...
Show More

🕐 03:00 PM - 03:30 PM MST

How CIOs Can Take Advantage of CFO Strengths to Amplify C-Suite Impact

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3693135-How-
CIOs-Can-Take-Advantage-of-CFO-Strengths-to-Amplify-C-Suite-Impact)
Jennifer Carter, Sr Principal Analyst, Gartner

CFOs have always held a power seat at the C-suite table. However, a recent Gartner study
shows just how deep their influence runs within the ranks and how CFOs have achieved this
status. This ... Show More

🕐 03:00 PM - 03:30 PM MST

AI Governance Playbook: The What, the Why and the How

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3693122-AI-Governance-Playbook-The-What-the-Why-and-the-How)
Erick Brethenoux, Distinguished VP Analyst, Gartner

CIOs are challenged to effectively govern AI due to its rapidly evolving characteristics and potential to amplify human bias. AI governance is necessary to meet the societal demands and support ... Show More

🕐 03:00 PM - 03:30 PM MST

Building a Strategic Plan on a Page

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3692874-Building-a-Strategic-Plan-on-a-Page)
Sean Kumar, Sr Director Analyst, Gartner

Participants will learn the purpose and components of crafting a concise strategic plan for their part of the business to drive buy-in and action. This session will provide executives with an ... Show More

🕐 03:45 PM - 04:15 PM MST

Navigating the Evolving Role of the CIO

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3718470-Navigating-the-Evolving-Role-of-the-CIO)
Christie Struckman, VP Analyst, Gartner

The role of the CIO continues to evolve and with the hyper focus on AI, data and cybersecurity, who is/should lead technology is an important question. This session shares multiple views of the ... Show More

🕐 03:45 PM - 04:15 PM MST

Executive Stories

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3722904-Executive-Stories)
More details coming soon!

🕐 03:45 PM - 04:15 PM MST

AI Agents: Are You Ready to Set Your AI Free?

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3699836-AI-Agents-Are-You-Ready-to-Set-Your-AI-Free)
Erick Brethenoux, Distinguished VP Analyst, Gartner

AI agents are emerging as an important trend since they enable levels of business adaptability, flexibility and agility that traditional AI systems can't achieve. This flexibility is valuable ...
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🕐 03:45 PM - 04:15 PM MST

Shift Your Organizational Culture to Embrace AI and Optimize Workforce Effectiveness

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3702664-Shift-Your-Organizational-Culture-to-Embrace-AI-and-Optimize-Workforce-Effectiveness)
Jose Ramirez, Director Analyst, Gartner

Organizational culture shapes how work gets done, which is now being shaped by GenAI. CIOs can take the lead in cultural transformation aimed at shifting employee mindsets from apprehension to ... Show More

🕐 04:45 PM - 05:15 PM MST

Guest Keynote

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3698128-Guest-Keynote)

More details coming soon!

🕐 05:15 PM - 06:45 PM MST

Special Event

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3698139-Special-Event)
More details to come!

📅 Tuesday, 25 February, 2025

🕐 09:00 AM - 09:45 AM MST

Guest Keynote: Navigating the Multigenerational Workplace

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3698131-Guest-Keynote-Navigating-the-Multigenerational-Workplace)
Dr. Paul Redmond, Director of Student Experience and Enhancement University of Liverpool,

Today's workplace is more demographically diverse than ever. For the first time, four generations are working together, sharing the same workplaces, working on the same projects, vying for the ... Show More

🕐 10:15 AM - 10:45 AM MST

Top 10 Reasons Why Generative AI Projects Fail and How to Fix It

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3693130-Top-10-Reasons-Why-Generative-AI-Projects-Fail-and-How-to-Fix-It)
Arun Chandrasekaran, Distinguished VP Analyst, Gartner

More than 50% of Generative AI projects fail. In this session, CIOs will learn the common causes of failures and understand best practices to mitigate those failures and scale AI across the ... Show More

🕐 10:15 AM - 10:45 AM MST

CEO Concerns for 2025: What Comes After Digital Business?

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3718474-CEO-Concerns-for-2025-What-Comes-After-Digital-Business)
Don Scheibenreif, Distinguished VP Analyst, Gartner

Digital transformation is an ongoing journey for many firms. However, AI is disrupting even these transformations. AI and automation will further impact the nature of competition and value, what ... Show More

🕐 10:15 AM - 10:45 AM MST

Executive Stories

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3722908-Executive-Stories)
More details coming soon!

🕐 10:15 AM - 10:45 AM MST

Managing Up: CIO Strategies for Impactful One-on-One Conversations With Your Boss

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3692960-Managing-Up-CIO-Strategies-for-Impactful-One-on-One-Conversations-With-Your-Boss)
Bruce Robertson, Distinguished VP, Advisory, Gartner

This session will help CIOs to approach one-on-one meetings with their boss using an "offense strategy," focusing on being proactive, assertive and forward-thinking. We will share strategic ... Show More

🕐 10:15 AM - 11:45 AM MST

Workshop: Communicating the Strategic Value of Technology

(Repeat)

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3702791-Workshop-Communicating-the-Strategic-Value-of-Technology-Repeat)
Value stories clearly link and demonstrate technology's impact on strategic outcomes. During this interactive workshop, you will learn how to demonstrate the business value of technology to the ... Show More

🕐 10:15 AM - 11:45 AM MST

Workshop: AI Failures, Risks and Threats and What to Do About Them (Repeat)

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3702796-Workshop-AI-Failures-Risks-and-Threats-and-What-to-Do-About-Them-Repeat)
This interactive workshop will explore the ways AI can fail or mislead in today's complex digital environment, such as deepfakes, hallucinations, bias, IP issues and privacy and ethics issues. ... Show More

🕐 11:00 AM - 11:30 AM MST

Solution Provider Sessions

(https://www.gartner.com/en/conferences/na/cio-us-west/sessions/detail/3698305-Solution-Provider-Sessions)
More detail to come

1 – 36 of 52 Items   →

"Great sessions on effective CIO storytelling to influence the C-suite.
"

Anne Milkovich
CIO, NSHE

Dive Into the Experience (/en/conferences/na/cio-us-west/experience)

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